

# About the Long Term Financial Plan

Riverina Water has prepared a Long Term Financial Plan (LTFP) to inform decision making and to demonstrate how the objectives of *Leading into 2035* (our business activity strategic plan or BASP), Delivery Program and Operational Plan will be resourced and funded.

The LTFP has been developed for a period of 10 years and captures the financial implications of asset management (including IT) and workforce planning by identifying how Riverina Water's assets will be renewed, upgraded or increased including provision for maintenance of required service levels. The LTFP ensures Riverina Water remains financially sustainable.

The LTFP enables Riverina Water to identify and address future challenges, and ensures compliance to legislation, and the integrated planning and reporting requirements set out for local government and county councils in NSW.

## Our planning assumptions

- 10% increase to water consumption charges, and to other fees and charges in FY25/26
- 2% per annum growth in connections
- 4% increase in employee benefits and oncosts for FY25/26 to FY 27/28 for Award changes, and 2% thereafter
- **Scenario 1 (budgeted scenario):** Average water sales forecast at 13,976 ML
- **Scenario 2:** Below average water sales forecast at 12,195 ML
- **Scenario 3:** Above average water sales forecast at 15,185 ML

# Sensitivity Analysis

## Scenario 1 (budget scenario) – Average Water Sales 13,976 ML

The planning assumptions outlined are informed estimates derived from reliable information available at the time. Long term financial plans are inherently uncertain and rely on a wide array of assumptions, such as changes in interest rates, the influence of inflation on income and expenditure, and employee Award increases. Such factors are largely beyond Riverina Water's control.

### Interest Rates

Movements in interest rates affect both revenue on investments, and expenditure for borrowing costs. Should interest rates change by  $\pm 1\%$ , the effect on the Long Term Financial Plan budgeted scenario operating result before Capital Grants and Contributions is shown in Figure 1.

### Employee Costs

Growth in employee costs is determined through Award negotiations, in addition to progression increases for existing staff. Should the Award increase each year by an additional 2% above forecast, the effect on the Long Term Financial Plan (budgeted scenario) operating result before Capital Grants and Contributions is shown in Figure 2.

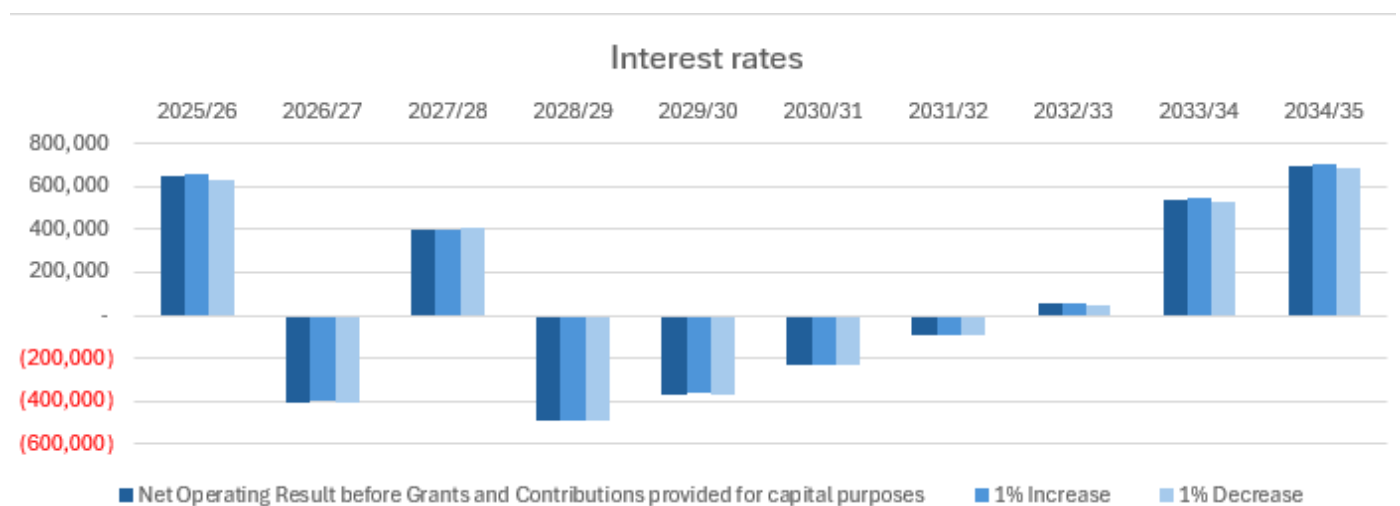


Figure 1 Interest rates

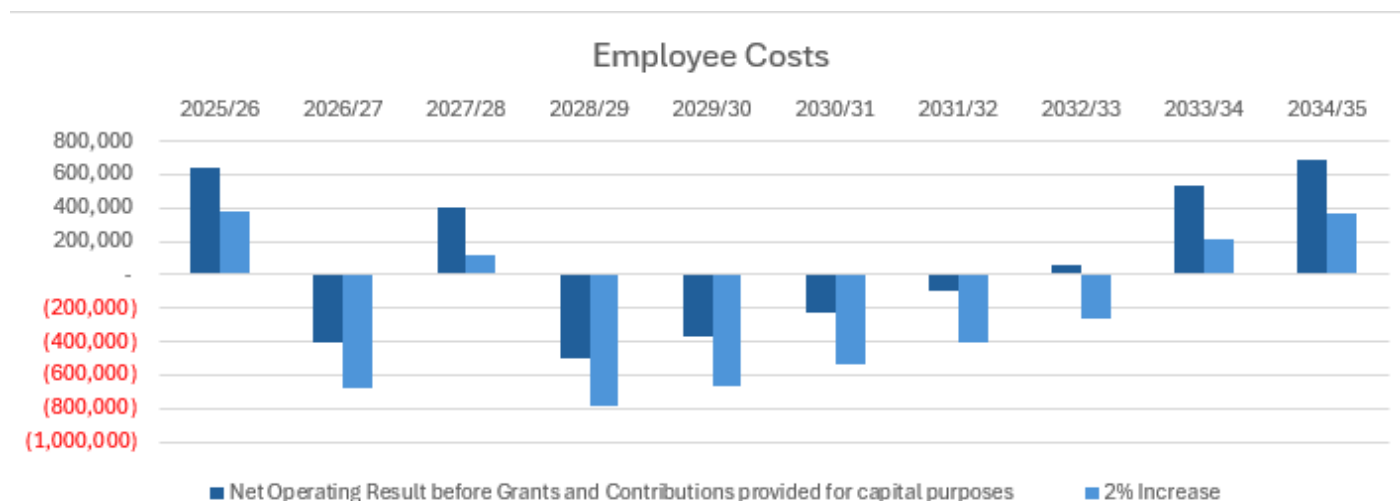


Figure 2 Employee costs

## PERFORMANCE MEASURES

**Scenario 1 (budgeted scenario) - Average Water Sales 13,976 ML**

		Prior Year					Projected Years						
		2024/25		2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
<b>Operating Performance Ratio</b>		-3.34%		1.78%	-1.10%	1.08%	-1.30%	-0.95%	-0.59%	-0.23%	0.13%	1.27%	1.61%
Measure: Whether Council has sufficient revenue (excluding capital) to cover expenditure requirements (including depreciation).													
Office of Local Government Benchmark >= 0.00%													
<b>Own Source Operating Revenue Ratio</b>		94.47%		92.21%	92.23%	92.25%	92.38%	92.51%	92.64%	92.78%	92.90%	93.08%	93.20%
Measure: Council's reliance on external funding sources such as operating grants and contributions to fund operations.													
Office of Local Government Benchmark >= 60.00%													
<b>Unrestricted Current Ratio</b>		5.31		5.06	4.40	2.94	2.51	2.12	1.77	1.47	1.09	0.87	0.77
Measure: Council's ability to meet short term financial obligations such as payroll, leave and expenditure requirements.													
Office of Local Government Benchmark >= 1.50													
<b>Debt Service Cover Ratio</b>		33.16		11.86	4.26	3.57	3.64	3.71	3.79	3.91	4.12	4.31	4.39
Measure: Percentage of the Council's total revenue used to service debt including interest and principal loan repayments.													
Office of Local Government Benchmark >= 2.00													
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b>		12.21%		11.98%	11.87%	11.87%	11.87%	11.87%	11.87%	11.87%	11.87%	11.87%	11.87%
Measure: Assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.													
Office of Local Government Benchmark <= 10.00% (Regional)													
<b>Cash Expense Cover Ratio</b>		0.84		0.91	0.82	0.83	0.80	0.79	0.78	0.70	0.00	0.00	0.00
Measure: Indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow.													
Office of Local Government Benchmark >= 3.00 months													

Scenario 1 (budgeted scenario) - Average Water Sales 13,976 ML

Income Statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	5,960,773	6,584,587	6,723,307	6,864,801	7,009,125	7,156,336	7,306,491	7,459,648	7,615,869	7,775,215	7,937,747
User Charges & Fees	26,279,896	27,603,891	28,155,769	28,718,684	29,292,858	29,878,515	30,475,885	31,085,203	31,706,707	32,340,641	32,987,254
Other Revenues	532,269	491,881	494,884	497,948	501,072	504,260	507,511	510,827	514,209	517,659	521,178
Grants & Contributions provided for Operating Purposes	34,900	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grants & Contributions provided for Capital Purposes	2,000,000	3,039,138	3,071,180	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703
Interest & Investment Revenue	1,960,000	1,571,000	1,388,560	1,152,773	1,115,806	1,117,525	1,119,279	1,121,067	1,122,892	1,456,752	1,458,651
Total Income from Continuing Operations	36,767,838	39,315,497	39,858,700	40,362,909	41,047,564	41,785,338	42,537,868	43,305,448	44,088,380	45,218,970	46,033,532
Expenses from Continuing Operations											
Employee Benefits & On-Costs	11,031,911	13,324,607	13,857,591	14,411,895	14,700,766	14,995,437	15,296,024	15,602,646	15,915,426	16,234,486	16,559,954
Borrowing Costs	98,589	363,983	968,270	1,235,038	1,118,025	997,644	870,604	738,426	600,415	459,615	310,372
Materials & Contracts	15,061,686	12,584,669	12,844,292	11,518,951	11,757,824	12,001,773	12,250,908	12,505,344	12,765,199	13,030,592	13,301,646
Depreciation & Amortisation	9,470,000	9,092,500	9,256,165	9,422,776	10,592,386	10,783,049	10,977,144	11,174,732	11,375,878	11,580,643	11,789,095
Other Expenses	266,000	266,000	267,000	268,020	269,060	270,122	271,204	272,308	273,434	274,583	275,755
Total Expenses from Continuing Operations	35,928,186	35,631,759	37,193,319	36,856,680	38,438,062	39,048,024	39,665,884	40,293,457	40,930,352	41,579,920	42,236,822
Operating Result from Continuing Operations	839,652	3,683,739	2,665,382	3,506,230	2,609,503	2,737,314	2,871,984	3,011,991	3,158,028	3,639,050	3,796,710
Net Operating Result for the Year	839,652	3,683,739	2,665,382	3,506,230	2,609,503	2,737,314	2,871,984	3,011,991	3,158,028	3,639,050	3,796,710
Net Operating Result before Grants and Contributions provided for											
Capital Purposes	(1,160,348)	644,601	(405,798)	402,527	(494,200)	(366,389)	(231,718)	(91,712)	54,325	535,348	693,008

Scenario 1 (budget scenario) – Average Water sales 13,976 ML

Balance Sheet

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash & Cash Equivalents	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	1,845,080	-	-	-
Investments	16,418,356	15,784,274	12,590,442	9,959,565	7,212,617	4,612,768	2,162,656	-	-	-	-
Receivables	5,246,103	5,550,639	5,576,367	5,619,987	5,660,448	5,705,998	5,756,606	5,812,852	5,889,593	5,996,707	6,105,964
Inventories	4,807,792	4,017,111	4,099,985	3,676,927	3,753,177	3,831,047	3,910,572	3,991,790	4,074,738	4,159,453	4,245,975
<b>Total Current Assets</b>	<b>28,472,250</b>	<b>27,352,025</b>	<b>24,266,793</b>	<b>21,256,478</b>	<b>18,626,242</b>	<b>16,149,813</b>	<b>13,829,835</b>	<b>11,649,723</b>	<b>9,964,331</b>	<b>10,156,160</b>	<b>10,351,939</b>
<b>Non-Current Assets</b>											
Investments	6,294,824	6,051,716	4,827,196	3,818,513	2,765,329	1,768,543	829,166	-	-	-	-
Infrastructure, Property, Plant & Equipment	390,555,469	399,552,593	416,296,428	427,873,652	432,281,266	436,498,217	440,521,074	444,346,341	447,970,464	451,389,820	454,600,725
Intangible Assets	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000
<b>Total Non-Current Assets</b>	<b>405,768,293</b>	<b>414,522,309</b>	<b>430,041,624</b>	<b>440,610,165</b>	<b>443,964,595</b>	<b>447,184,760</b>	<b>450,268,239</b>	<b>453,264,341</b>	<b>456,888,464</b>	<b>460,307,820</b>	<b>463,518,725</b>
<b>TOTAL ASSETS</b>	<b>434,240,544</b>	<b>441,874,334</b>	<b>454,308,417</b>	<b>461,866,644</b>	<b>462,590,838</b>	<b>463,334,573</b>	<b>464,098,074</b>	<b>464,914,064</b>	<b>466,852,795</b>	<b>470,463,981</b>	<b>473,870,664</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Bank Overdraft	-	-	-	-	-	-	-	-	1,010,484	3,349,730	5,472,548
Payables	4,076,835	4,114,303	4,221,409	4,133,564	4,215,106	4,298,318	4,383,235	4,469,892	4,558,327	4,648,576	4,740,677
Borrowings	154,943	154,943	154,943	1,966,851	2,076,790	2,193,401	2,282,659	2,318,216	2,457,359	2,604,946	2,167,228
Employee benefit provisions	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000
<b>Total Current Liabilities</b>	<b>8,510,778</b>	<b>8,548,245</b>	<b>8,655,352</b>	<b>10,379,415</b>	<b>10,570,896</b>	<b>10,770,718</b>	<b>10,944,893</b>	<b>11,067,108</b>	<b>12,305,171</b>	<b>14,882,252</b>	<b>16,659,453</b>
<b>Non-Current Liabilities</b>											
Borrowings	1,550,114	5,462,698	15,124,293	17,452,227	15,375,437	13,182,036	10,899,377	8,581,161	6,123,802	3,518,856	1,351,628
<b>Total Non-Current Liabilities</b>	<b>1,550,114</b>	<b>5,462,698</b>	<b>15,124,293</b>	<b>17,452,227</b>	<b>15,375,437</b>	<b>13,182,036</b>	<b>10,899,377</b>	<b>8,581,161</b>	<b>6,123,802</b>	<b>3,518,856</b>	<b>1,351,628</b>
<b>TOTAL LIABILITIES</b>	<b>10,060,892</b>	<b>14,010,943</b>	<b>23,779,645</b>	<b>27,831,642</b>	<b>25,946,333</b>	<b>23,952,754</b>	<b>21,844,270</b>	<b>19,648,269</b>	<b>18,428,973</b>	<b>18,401,108</b>	<b>18,011,081</b>
<b>Net Assets</b>	<b>424,179,652</b>	<b>427,863,391</b>	<b>430,528,772</b>	<b>434,035,002</b>	<b>436,644,505</b>	<b>439,381,819</b>	<b>442,253,803</b>	<b>445,265,794</b>	<b>448,423,822</b>	<b>452,062,872</b>	<b>455,859,583</b>
<b>EQUITY</b>											
Retained Earnings	165,222,652	168,906,391	171,571,772	175,078,002	177,687,505	180,424,819	183,296,803	186,308,794	189,466,822	193,105,872	196,902,583
Revaluation Reserves	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	424,179,652	427,863,391	430,528,772	434,035,002	436,644,505	439,381,819	442,253,803	445,265,794	448,423,822	452,062,872	455,859,583
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>424,179,652</b>	<b>427,863,391</b>	<b>430,528,772</b>	<b>434,035,002</b>	<b>436,644,505</b>	<b>439,381,819</b>	<b>442,253,803</b>	<b>445,265,794</b>	<b>448,423,822</b>	<b>452,062,872</b>	<b>455,859,583</b>

**Scenario 1 (budgeted scenario) – Average water sales 13,976 ML**

## Cash flow statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	5,753,588	6,600,685	6,726,887	6,868,453	7,012,850	7,160,135	7,310,365	7,463,601	7,619,901	7,779,327	7,941,941
User Charges & Fees	26,185,539	27,464,319	28,097,591	28,659,343	29,232,330	29,816,777	30,412,912	31,020,970	31,641,190	32,273,814	32,919,090
Investment & Interest Revenue Received	2,377,761	1,555,264	1,458,408	1,206,628	1,172,362	1,170,932	1,169,606	1,167,776	1,151,165	1,456,752	1,458,651
Grants & Contributions	2,088,236	2,993,497	3,093,981	3,126,471	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703
Other	1,959,089	498,132	478,551	481,289	484,212	487,062	489,969	492,934	495,959	499,043	502,190
Payments:											
Employee Benefits & On-Costs	(11,223,798)	(13,204,831)	(13,834,556)	(14,387,938)	(14,688,270)	(14,982,690)	(15,283,020)	(15,589,381)	(15,901,894)	(16,220,682)	(16,545,873)
Materials & Contracts	(16,628,319)	(11,961,759)	(12,909,514)	(11,185,590)	(11,817,825)	(12,063,048)	(12,313,486)	(12,569,254)	(12,830,470)	(13,097,254)	(13,369,730)
Borrowing Costs	(98,589)	(363,983)	(968,270)	(1,235,038)	(1,118,025)	(997,644)	(870,604)	(738,426)	(600,415)	(459,615)	(310,372)
Other	(416,915)	(281,474)	(223,027)	(313,018)	(239,617)	(240,071)	(240,534)	(241,005)	(241,485)	(241,974)	(242,472)
Net Cash provided (or used in) Operating Activities	9,996,592	13,299,850	11,920,052	13,220,599	13,166,719	13,480,155	13,803,911	14,135,918	14,462,652	15,118,113	15,482,128
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	7,286,820	877,190	4,418,353	3,639,559	3,800,132	3,596,635	3,389,490	2,991,821	-	-	-
Payments:											
Purchase of Infrastructure, Property, Plant & Equipment	(17,578,469)	(18,089,624)	(26,000,000)	(21,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Net Cash provided (or used in) Investing Activities	(10,291,649)	(17,212,434)	(21,581,647)	(17,360,441)	(11,199,868)	(11,403,365)	(11,610,510)	(12,008,179)	(15,000,000)	(15,000,000)	(15,000,000)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	4,400,000	11,000,000	6,000,000	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(154,943)	(487,416)	(1,338,405)	(1,860,158)	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Cash Flow provided (used in) Financing Activities	(154,943)	3,912,584	9,661,595	4,139,842	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Increase/(Decrease) in Cash & Cash Equivalents	(450,000)	0	-	(0)	0	(0)	-	(154,920)	(2,855,564)	(2,339,246)	(2,122,818)
plus: Cash & Cash Equivalents - beginning of year	2,450,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	1,845,080	(1,010,484)	(3,349,730)
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	1,845,080	(1,010,484)	(3,349,730)	(5,472,548)
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	1,845,080	(1,010,484)	(3,349,730)	(5,472,548)
Investments - end of the year	22,713,180	21,835,991	17,417,638	13,778,078	9,977,947	6,381,311	2,991,821	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	24,713,180	23,835,991	19,417,638	15,778,078	11,977,947	8,381,311	4,991,821	1,845,080	(1,010,484)	(3,349,730)	(5,472,548)
Representing:											
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-

- Internal Restrictitons	7,704,000	7,704,001	7,704,001	7,704,002	7,704,002	7,704,003	7,704,003	7,704,004	7,704,004	7,704,005	7,704,005
- Unrestricted	17,009,180	16,131,990	11,713,636	8,074,076	4,273,944	677,308	(2,712,182)	(5,858,924)	(8,714,488)	(11,053,735)	(13,176,553)
	24,713,180	23,835,991	19,417,638	15,778,078	11,977,947	8,381,311	4,991,821	1,845,080	(1,010,484)	(3,349,730)	(5,472,548)

Scenario 2 – Below average water sales 12,195 ML

Income Statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	5,960,773	6,584,587	6,723,307	6,864,801	7,009,125	7,156,336	7,306,491	7,459,648	7,615,869	7,775,215	7,937,747
User Charges & Fees	26,279,896	24,458,641	24,947,614	25,446,366	25,955,093	26,473,995	27,003,275	27,543,141	28,093,803	28,655,480	29,228,389
Other Revenues	532,269	491,881	494,884	497,948	501,072	504,260	507,511	510,827	514,209	517,659	521,178
Grants & Contributions provided for Operating Purposes	34,900	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grants & Contributions provided for Capital Purposes	2,000,000	3,039,138	3,071,180	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703
Interest & Investment Revenue	1,960,000	1,571,000	374,940	203,243	130,318	122,677	456,431	458,219	460,044	129,904	131,803
Total Income from Continuing Operations	36,767,838	36,170,247	35,636,925	36,141,061	36,724,312	37,385,971	38,402,410	39,100,538	39,812,628	40,206,961	40,947,820
Expenses from Continuing Operations											
Employee Benefits & On-Costs	11,031,911	13,324,607	13,857,591	14,411,895	14,700,766	14,995,437	15,296,024	15,602,646	15,915,426	16,234,486	16,559,954
Borrowing Costs	98,589	363,983	968,270	1,235,038	1,118,025	997,644	870,604	738,426	600,415	459,615	310,372
Materials & Contracts	15,061,686	12,584,669	12,844,292	11,518,951	11,757,824	12,001,773	12,250,908	12,505,344	12,765,199	13,030,592	13,301,646
Depreciation & Amortisation	9,470,000	9,092,500	9,256,165	10,422,776	10,610,386	10,801,373	10,995,798	11,193,722	11,395,209	11,600,323	11,809,129
Other Expenses	266,000	266,000	267,000	268,020	269,060	270,122	271,204	272,308	273,434	274,583	275,755
Total Expenses from Continuing Operations	35,928,186	35,631,759	37,193,319	37,856,680	38,456,062	39,066,348	39,684,537	40,312,447	40,949,684	41,599,599	42,256,856
Operating Result from Continuing Operations	839,652	538,489	(1,556,393)	(1,715,618)	(1,731,750)	(1,680,378)	(1,282,128)	(1,211,909)	(1,137,055)	(1,392,639)	(1,309,036)
Net Operating Result for the Year	839,652	538,489	(1,556,393)	(1,715,618)	(1,731,750)	(1,680,378)	(1,282,128)	(1,211,909)	(1,137,055)	(1,392,639)	(1,309,036)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,160,348)	(2,500,649)	(4,627,573)	(4,819,321)	(4,835,453)	(4,784,080)	(4,385,830)	(4,315,612)	(4,240,758)	(4,496,341)	(4,412,739)



Scenario 2 – Below average water sales 12,195 ML

Balance Sheet

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											
Current Assets											
Cash & Cash Equivalents	2,000,000	2,000,000	2,000,000	2,000,000	-	-	-	-	-	-	-
Investments	16,418,356	13,838,165	7,638,981	2,006,998	-	-	-	-	-	-	-
Receivables	5,246,103	5,097,640	5,059,200	5,032,708	5,050,638	5,140,973	5,233,115	5,327,100	5,422,964	5,520,746	5,620,483
Inventories	4,807,792	4,017,111	4,099,985	3,676,927	3,753,177	3,831,047	3,910,572	3,991,790	4,074,738	4,159,453	4,245,975
Total Current Assets	28,472,250	24,952,916	18,798,166	12,716,632	8,803,815	8,972,020	9,143,688	9,318,890	9,497,702	9,680,199	9,866,458
Non-Current Assets											
Investments	6,294,824	5,305,575	2,928,798	769,486	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	390,555,469	399,552,593	416,296,428	426,873,652	431,263,266	435,461,893	439,466,096	443,272,374	446,877,165	450,276,842	453,467,714
Intangible Assets	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000
Total Non-Current Assets	405,768,293	413,776,168	428,143,226	436,561,138	440,181,266	444,379,893	448,384,096	452,190,374	455,795,165	459,194,842	462,385,714
TOTAL ASSETS	434,240,544	438,729,084	446,941,392	449,277,771	448,985,081	453,351,913	457,527,783	461,509,264	465,292,867	468,875,041	472,252,172
LIABILITIES											
Current Liabilities											
Bank Overdraft	-	-	-	-	3,324,370	11,365,158	18,931,639	26,321,029	33,471,469	40,813,392	48,012,403
Payables	4,076,835	4,114,303	4,221,409	4,133,564	4,215,106	4,298,318	4,383,235	4,469,892	4,558,327	4,648,576	4,740,677
Borrowings	154,943	154,943	154,943	1,966,851	2,076,790	2,193,401	2,282,659	2,318,216	2,457,359	2,604,946	2,167,228
Employee benefit provisions	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000
Total Current Liabilities	8,510,778	8,548,245	8,655,352	10,379,415	13,895,266	22,135,876	29,876,532	37,388,138	44,766,155	52,345,914	59,199,308
Non-Current Liabilities											
Borrowings	1,550,114	5,462,698	15,124,293	17,452,227	15,375,437	13,182,036	10,899,377	8,581,161	6,123,802	3,518,856	1,351,628
Total Non-Current Liabilities	1,550,114	5,462,698	15,124,293	17,452,227	15,375,437	13,182,036	10,899,377	8,581,161	6,123,802	3,518,856	1,351,628
TOTAL LIABILITIES	10,060,892	14,010,943	23,779,645	27,831,642	29,270,703	35,317,912	40,775,909	45,969,299	50,889,957	55,864,770	60,550,936
Net Assets	424,179,652	424,718,141	423,161,747	421,446,129	419,714,379	418,034,001	416,751,874	415,539,965	414,402,910	413,010,271	411,701,235
EQUITY											
Retained Earnings	165,222,652	165,761,141	164,204,747	162,489,129	160,757,379	159,077,001	157,794,874	156,582,965	155,445,910	154,053,271	152,744,235
Revaluation Reserves	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	424,179,652	424,718,141	423,161,747	421,446,129	419,714,379	418,034,001	416,751,874	415,539,965	414,402,910	413,010,271	411,701,235
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-
Total Equity	424,179,652	424,718,141	423,161,747	421,446,129	419,714,379	418,034,001	416,751,874	415,539,965	414,402,910	413,010,271	411,701,235

### Scenario 2 – Below average water sales 12,195 ML

## Cash flow statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	5,753,588	6,600,685	6,726,887	6,868,453	7,012,850	7,160,135	7,310,365	7,463,601	7,619,901	7,779,327	7,941,941
User Charges & Fees	26,185,539	24,650,633	24,896,068	25,393,789	25,901,465	26,419,294	26,947,480	27,486,229	28,035,754	28,596,269	29,167,995
Investment & Interest Revenue Received	2,377,761	1,602,034	500,830	318,924	200,951	122,677	456,431	458,219	460,044	129,904	131,803
Grants & Contributions	2,088,236	2,993,497	3,093,981	3,126,471	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703
Other	1,959,089	572,797	480,045	482,812	485,765	488,647	491,585	494,583	497,640	500,759	503,940
Payments:											
Employee Benefits & On-Costs	(11,223,798)	(13,204,831)	(13,834,556)	(14,387,938)	(14,688,270)	(14,982,690)	(15,283,020)	(15,589,381)	(15,901,894)	(16,220,682)	(16,545,873)
Materials & Contracts	(16,628,319)	(11,961,759)	(12,909,514)	(11,185,590)	(11,817,825)	(12,063,048)	(12,313,486)	(12,569,254)	(12,830,470)	(13,097,254)	(13,369,730)
Borrowing Costs	(98,589)	(363,983)	(968,270)	(1,235,038)	(1,118,025)	(997,644)	(870,604)	(738,426)	(600,415)	(459,615)	(310,372)
Other	(416,915)	(281,474)	(223,027)	(313,018)	(239,617)	(240,071)	(240,534)	(241,005)	(241,485)	(241,974)	(242,472)
Net Cash provided (or used in) Operating Activities	9,996,592	10,607,600	7,762,444	9,068,863	8,865,997	9,036,002	9,626,920	9,893,268	10,167,777	10,115,436	10,405,934
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	7,286,820	3,569,441	8,575,961	7,791,295	2,776,484	-	-	-	-	-	-
Payments:											
Purchase of Infrastructure, Property, Plant & Equipment	(17,578,469)	(18,089,624)	(26,000,000)	(21,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Net Cash provided (or used in) Investing Activities	(10,291,649)	(14,520,183)	(17,424,039)	(13,208,705)	(12,223,516)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	4,400,000	11,000,000	6,000,000	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(154,943)	(487,416)	(1,338,405)	(1,860,158)	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Cash Flow provided (used in) Financing Activities	(154,943)	3,912,584	9,661,595	4,139,842	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Increase/(Decrease) in Cash & Cash Equivalents	(450,000)	0	-	(0)	(5,324,370)	(8,040,788)	(7,566,481)	(7,389,390)	(7,150,439)	(7,341,923)	(7,199,012)
plus: Cash & Cash Equivalents - beginning of year	2,450,000	2,000,000	2,000,000	2,000,000	2,000,000	(3,324,370)	(11,365,158)	(18,931,639)	(26,321,029)	(33,471,469)	(40,813,392)
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	(3,324,370)	(11,365,158)	(18,931,639)	(26,321,029)	(33,471,469)	(40,813,392)	(48,012,403)
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	(3,324,370)	(11,365,158)	(18,931,639)	(26,321,029)	(33,471,469)	(40,813,392)	(48,012,403)
Investments - end of the year	22,713,180	19,143,740	10,567,779	2,776,484	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	24,713,180	21,143,740	12,567,779	4,776,484	(3,324,370)	(11,365,158)	(18,931,639)	(26,321,029)	(33,471,469)	(40,813,392)	(48,012,403)
Representing:											
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-

- Internal Restrictitons	7,704,000	7,704,001	7,704,001	7,704,002	7,704,002	7,704,003	7,704,003	7,704,004	7,704,004	7,704,005	7,704,005
- Unrestricted	17,009,180	13,439,739	4,863,778	(2,927,518)	(11,028,372)	(19,069,161)	(26,635,642)	(34,025,033)	(41,175,473)	(48,517,396)	(55,716,409)
	24,713,180	21,143,740	12,567,779	4,776,484	(3,324,370)	(11,365,158)	(18,931,639)	(26,321,029)	(33,471,469)	(40,813,392)	(48,012,403)

Scenario 3 – Above average water sales 15,185 ML

Income Statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	5,960,773	6,584,587	6,723,307	6,864,801	7,009,125	7,156,336	7,306,491	7,459,648	7,615,869	7,775,215	7,937,747
User Charges & Fees	26,279,896	29,739,686	30,334,280	30,940,765	31,559,381	32,190,368	32,833,976	33,490,455	34,160,064	34,843,065	35,539,727
Other Revenues	532,269	491,881	494,884	497,948	501,072	504,260	507,511	510,827	514,209	517,659	521,178
Grants & Contributions provided for Operating Purposes	34,900	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grants & Contributions provided for Capital Purposes	2,000,000	3,039,138	3,071,180	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703	3,103,703
Interest & Investment Revenue	1,960,000	1,571,000	1,388,560	1,152,773	1,115,806	1,117,525	1,119,279	1,121,067	1,122,892	1,456,752	1,458,651
Total Income from Continuing Operations	36,767,838	41,451,292	42,037,211	42,584,991	43,314,087	44,097,192	44,895,958	45,710,700	46,541,737	47,721,394	48,586,005
Expenses from Continuing Operations											
Employee Benefits & On-Costs	11,031,911	13,324,607	13,857,591	14,411,895	14,700,766	14,995,437	15,296,024	15,602,646	15,915,426	16,234,486	16,559,954
Borrowing Costs	98,589	363,983	968,270	1,235,038	1,118,025	997,644	870,604	738,426	600,415	459,615	310,372
Materials & Contracts	15,061,686	12,584,669	12,844,292	11,518,951	11,757,824	12,001,773	12,250,908	12,505,344	12,765,199	13,030,592	13,301,646
Depreciation & Amortisation	9,470,000	9,092,500	9,256,165	9,422,776	10,592,386	10,783,049	10,977,144	11,174,732	11,375,878	11,580,643	11,789,095
Other Expenses	266,000	266,000	267,000	268,020	269,060	270,122	271,204	272,308	273,434	274,583	275,755
Total Expenses from Continuing Operations	35,928,186	35,631,759	37,193,319	36,856,680	38,438,062	39,048,024	39,665,884	40,293,457	40,930,352	41,579,920	42,236,822
Operating Result from Continuing Operations	839,652	5,819,534	4,843,893	5,728,311	4,876,025	5,049,167	5,230,075	5,417,243	5,611,385	6,141,475	6,349,183
Net Operating Result for the Year	839,652	5,819,534	4,843,893	5,728,311	4,876,025	5,049,167	5,230,075	5,417,243	5,611,385	6,141,475	6,349,183
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,160,348)	2,780,396	1,772,713	2,624,608	1,772,323	1,945,464	2,126,372	2,313,540	2,507,682	3,037,772	3,245,480

Scenario 3 – Above average water sales 15,185 ML

Balance sheet

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash & Cash Equivalents	2,000,000	2,950,994	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,154,382	2,571,282
Investments	16,418,356	16,418,356	15,462,606	14,410,379	13,273,699	12,316,323	11,541,532	10,975,719	10,664,599	10,664,599	10,664,599
Receivables	5,246,103	5,858,250	5,917,315	5,999,110	6,078,447	6,163,651	6,254,707	6,352,210	6,457,147	6,573,057	6,695,068
Inventories	4,807,792	4,017,111	4,099,985	3,676,927	3,753,177	3,831,047	3,910,572	3,991,790	4,074,738	4,159,453	4,245,975
<b>Total Current Assets</b>	<b>28,472,250</b>	<b>29,244,712</b>	<b>27,479,907</b>	<b>26,086,416</b>	<b>25,105,323</b>	<b>24,311,020</b>	<b>23,706,811</b>	<b>23,319,719</b>	<b>23,196,484</b>	<b>23,551,492</b>	<b>24,176,925</b>
<b>Non-Current Assets</b>											
Investments	6,294,824	6,294,824	5,928,388	5,524,963	5,089,158	4,722,098	4,425,042	4,208,109	4,088,825	4,088,825	4,088,825
Infrastructure, Property, Plant & Equipment	390,555,469	399,552,593	416,296,428	427,873,652	432,281,266	436,498,217	440,521,074	444,346,341	447,970,464	451,389,820	454,600,725
Intangible Assets	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000	8,918,000
<b>Total Non-Current Assets</b>	<b>405,768,293</b>	<b>414,765,417</b>	<b>431,142,817</b>	<b>442,316,615</b>	<b>446,288,424</b>	<b>450,138,315</b>	<b>453,864,116</b>	<b>457,472,450</b>	<b>460,977,288</b>	<b>464,396,645</b>	<b>467,607,550</b>
<b>TOTAL ASSETS</b>	<b>434,240,544</b>	<b>444,010,129</b>	<b>458,622,723</b>	<b>468,403,031</b>	<b>471,393,747</b>	<b>474,449,336</b>	<b>477,570,927</b>	<b>480,792,169</b>	<b>484,173,773</b>	<b>487,948,137</b>	<b>491,784,475</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Payables	4,076,835	4,114,303	4,221,409	4,133,564	4,215,106	4,298,318	4,383,235	4,469,892	4,558,327	4,648,576	4,740,677
Borrowings	154,943	154,943	154,943	1,966,851	2,076,790	2,193,401	2,282,659	2,318,216	2,457,359	2,604,946	2,167,228
Employee benefit provisions	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000	4,279,000
<b>Total Current Liabilities</b>	<b>8,510,778</b>	<b>8,548,245</b>	<b>8,655,352</b>	<b>10,379,415</b>	<b>10,570,896</b>	<b>10,770,718</b>	<b>10,944,893</b>	<b>11,067,108</b>	<b>11,294,687</b>	<b>11,532,522</b>	<b>11,186,905</b>
<b>Non-Current Liabilities</b>											
Borrowings	1,550,114	5,462,698	15,124,293	17,452,227	15,375,437	13,182,036	10,899,377	8,581,161	6,123,802	3,518,856	1,351,628
<b>Total Non-Current Liabilities</b>	<b>1,550,114</b>	<b>5,462,698</b>	<b>15,124,293</b>	<b>17,452,227</b>	<b>15,375,437</b>	<b>13,182,036</b>	<b>10,899,377</b>	<b>8,581,161</b>	<b>6,123,802</b>	<b>3,518,856</b>	<b>1,351,628</b>
<b>TOTAL LIABILITIES</b>	<b>10,060,892</b>	<b>14,010,943</b>	<b>23,779,645</b>	<b>27,831,642</b>	<b>25,946,333</b>	<b>23,952,754</b>	<b>21,844,270</b>	<b>19,648,269</b>	<b>17,418,489</b>	<b>15,051,378</b>	<b>12,538,533</b>
<b>Net Assets</b>	<b>424,179,652</b>	<b>429,999,186</b>	<b>434,843,078</b>	<b>440,571,389</b>	<b>445,447,414</b>	<b>450,496,582</b>	<b>455,726,656</b>	<b>461,143,899</b>	<b>466,755,284</b>	<b>472,896,759</b>	<b>479,245,942</b>
<b>EQUITY</b>											
Retained Earnings	165,222,652	171,042,186	175,886,078	181,614,389	186,490,414	191,539,582	196,769,656	202,186,899	207,798,284	213,939,759	220,288,942
Revaluation Reserves	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000	258,957,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	424,179,652	429,999,186	434,843,078	440,571,389	445,447,414	450,496,582	455,726,656	461,143,899	466,755,284	472,896,759	479,245,942
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>424,179,652</b>	<b>429,999,186</b>	<b>434,843,078</b>	<b>440,571,389</b>	<b>445,447,414</b>	<b>450,496,582</b>	<b>455,726,656</b>	<b>461,143,899</b>	<b>466,755,284</b>	<b>472,896,759</b>	<b>479,245,942</b>

Scenario 3 – Above average water sales 15,185 ML

Cash flow statement

	Prior Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	5,753,588	6,600,685	6,726,887	6,868,453	7,012,850	7,160,135	7,310,365	7,463,601	7,619,901	7,779,327	7,941,941
User Charges & Fees	26,185,539	29,374,964	30,271,599	30,876,831	31,494,168	32,123,851	32,766,128	33,421,251	34,089,476	34,771,065	35,466,287
Investment & Interest Revenue Received	2,377,761	1,523,504	1,430,587	1,174,081	1,139,226	1,137,132	1,135,130	1,132,611	1,129,181	1,454,294	1,452,360
Grants & Contributions	2,088,236	2,993,497	3,093,981	3,126,471	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703	3,128,703
Other	1,959,089	447,431	477,537	480,255	483,157	485,986	488,871	491,814	494,817	497,879	501,002
Payments:											
Employee Benefits & On-Costs	(11,223,798)	(13,204,831)	(13,834,556)	(14,387,938)	(14,688,270)	(14,982,690)	(15,283,020)	(15,589,381)	(15,901,894)	(16,220,682)	(16,545,873)
Materials & Contracts	(16,628,319)	(11,961,759)	(12,909,514)	(11,185,590)	(11,817,825)	(12,063,048)	(12,313,486)	(12,569,254)	(12,830,470)	(13,097,254)	(13,369,730)
Borrowing Costs	(98,589)	(363,983)	(968,270)	(1,235,038)	(1,118,025)	(997,644)	(870,604)	(738,426)	(600,415)	(459,615)	(310,372)
Other	(416,915)	(281,474)	(223,027)	(313,018)	(239,617)	(240,071)	(240,534)	(241,005)	(241,485)	(241,974)	(242,472)
Net Cash provided (or used in) Operating Activities	9,996,592	15,128,034	14,065,225	15,404,506	15,394,366	15,752,354	16,121,554	16,499,913	16,887,812	17,611,741	18,021,846
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	7,286,820	-	1,322,185	1,455,653	1,572,485	1,324,437	1,071,847	782,746	430,404	-	-
Payments:											
Purchase of Infrastructure, Property, Plant & Equipment	(17,578,469)	(18,089,624)	(26,000,000)	(21,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)	(15,000,000)
Net Cash provided (or used in) Investing Activities	(10,291,649)	(18,089,624)	(24,677,815)	(19,544,347)	(13,427,515)	(13,675,563)	(13,928,153)	(14,217,254)	(14,569,596)	(15,000,000)	(15,000,000)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	4,400,000	11,000,000	6,000,000	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(154,943)	(487,416)	(1,338,405)	(1,860,158)	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Cash Flow provided (used in) Financing Activities	(154,943)	3,912,584	9,661,595	4,139,842	(1,966,851)	(2,076,790)	(2,193,401)	(2,282,659)	(2,318,216)	(2,457,359)	(2,604,946)
Net Increase/(Decrease) in Cash & Cash Equivalents	(450,000)	950,994	(950,994)	-	-	-	(0)	-	-	154,382	416,901
plus: Cash & Cash Equivalents - beginning of year	2,450,000	2,000,000	2,950,994	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,154,382
Cash & Cash Equivalents - end of the year	2,000,000	2,950,994	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,154,382	2,571,282
Cash & Cash Equivalents - end of the year	2,000,000	2,950,994	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,154,382	2,571,282
Investments - end of the year	22,713,180	22,713,180	21,390,995	19,935,342	18,362,857	17,038,421	15,966,574	15,183,828	14,753,424	14,753,424	14,753,424
Cash, Cash Equivalents & Investments - end of the year	24,713,180	25,664,175	23,390,995	21,935,342	20,362,857	19,038,421	17,966,574	17,183,828	16,753,424	16,907,806	17,324,707
Representing:											
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	7,704,000	7,704,001	7,704,001	7,704,002	7,704,002	7,704,003	7,704,003	7,704,004	7,704,004	7,704,005	7,704,005
- Unrestricted	17,009,180	17,960,174	15,686,993	14,231,340	12,658,855	11,334,418	10,262,570	9,479,824	9,049,420	9,203,802	9,620,702
	24,713,180	25,664,175	23,390,995	21,935,342	20,362,857	19,038,421	17,966,574	17,183,828	16,753,424	16,907,806	17,324,707

